

July 25, 2015
San Francisco,
CA

Governance of Physician Organizations



Presented following the conclusion of the Health Forum/AHA Leadership Summit, July 23-25, 2015, San Francisco Marriott Marquis.

The transformation of health care toward more integrated and accountable delivery systems has brought physicians and hospitals together as collaborators in ever increasing numbers. With this shift has come a need to rethink and engage physician leaders in new roles, including governance.



To understand how the governance of physician-led organizations is different, and similar, to that of health care systems, the AHA's Center for Healthcare Governance and Physician Leadership Forum, with generous support from Hospira, Inc., undertook a study to examine governance structures and functions in a diverse set of physician organizations—entities designed to engage physicians in the leadership, governance and decision-making of the clinical care enterprise. The study is among the first to explore this work from the perspective of physicians, including the issues and challenges they face in the evolution of physician involvement in governance and leadership. Join us in San Francisco to hear the highlights of the study, including case study presentations from physician leaders in three leading-edge physician organizations.

The program is structured to encourage networking and exchange of ideas among participants.

This session is brought to you through collaboration between the **American Hospital Association's (AHA) Physician Leadership Forum** and the **Center for Healthcare Governance**.

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11:30 am – 12:30 pm

Lunch Join your colleagues for a networking lunch prior to the session.

12:30 – 1:15



Welcome and Setting the Stage

John R. Combes, MD, CMO and Senior Vice President, AHA, Chicago, IL
Dr. Combes will set the stage for the afternoon's program and share the findings of the Blue Ribbon Panel report.

1:15 – 2:15



Keynote: Governance Models in a Transforming Delivery System

JoAnn McNutt, PhD, Nygren Consulting, Danville, CA
Dr. McNutt will share key themes in the overall transformation of governance models and the need for strong physician organization governance.

2:15 – 2:30

Break

2:30 – 4:30

Three Perspectives: Physician Organization Governance

Physician organizations' strong focus on doing what's best for patients and communities is positioning them as significant drivers of improved quality and financial performance, and architects of the evolving care delivery system.



D. Keith Fernandez, MD, President, Memorial Hermann Physician Network, Houston, TX

J. Scott Millikan, MD, Chair, Board of Directors, Billings Clinic, Billings, MT

Samuel Santoro, DO, President and CEO, East Bay Physicians Medical Group, Lafayette, CA

Moderator: JoAnn McNutt, PhD

4:30 – 5:00

Closing Comments

Dr. Combes will review the learnings of the program and conclude the day's events.

5:00 – 6:00

Networking Reception

To register for this complimentary program, please visit www.ahaphysicianforum.org/register. Attendance is limited to ensure time for dialogue.

Continuing Education Credits: This activity has been planned and implemented through the joint sponsorship of Joint Commission Resources and the American Hospital Association. The Joint Commission is accredited by the Accreditation Council of Continuing Medical Education (ACCME) and the American Nurses Credentialing Center (ANCC) to provide continuing education for the health care team. Joint Commission Resources is authorized to award the listed hours of pre-approved ACHE Qualified Education credit for this program toward advancement, or recertification in the American College of Healthcare Executives. Participants in this program wishing to have the continuing education hours applied toward ACHE Qualified Education credit should indicate their attendance when submitting application to the American College of Healthcare Executives for advancement or recertification.

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